

Board of Directors

(As of June 23, 2005)

Chairman of the Board, President & CEO

Shigenobu Nagamori

Executive Vice President & COO

Hiroshi Kobe

Executive Vice President & CFO

Yasunobu Toriyama

Senior Managing Directors

Kenji Sawamura
Yasuo Hamaguchi

Managing Directors

Seizaburo Kawaguchi
Tadaaki Hamada

Directors

Seiichi Hattori
Tetsuo Inoue
Satoru Kaji
Takashi Iwata
Akira Kagata
Kiyoyoshi Takegami

Corporate Auditors

Hideo Asahina
Yoichi Ichikawa
Tadayoshi Sano
Tsutomu Katsuyama

Corporate Data

(As of March 31, 2005)

Head Office:

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Fax: +81-75-935-6141
E-mail: ir@nidec.co.jp
U R L : <http://www.nidec.co.jp/english>

IR Representative Office in New York:

1040 Avenue of the Americas, Suite 2412
New York, New York 10018
Tel: +1-212-703-7988
Fax: +1-212-703-7989
Mobile: +1-646-335-5193
E-mail: masahiro.nagayasu@nidec.com

Established:

July 23, 1973

Paid-in Capital:

¥61,180,323,550

Number of Shares:

Issued and Outstanding—71,252,463

Number of Shareholders:

11,373

ADR Ratio:

1 Ordinary Share of the Common Stock = 4 ADRs

Stock Listings:

Tokyo, Osaka, New York

Transfer Agent for Common Stock:

The Sumitomo Trust and Banking Company, Limited
5-33, Kitahara 4-chome, Chuo-ku, Osaka 540-0041 Japan

Depository and Transfer Agent for American Depository Receipts (ADRs):

JPMorgan Chase Bank
270 Park Avenue, New York, New York 10017-2070 U.S.A.
Tel: +1-212-270-6000

Principal Shareholders:

Name	Number of Stocks (in thousands)	Holding Ratio (%)
1 The Master Trust Bank of Japan, Ltd.	7,148	10.05
2 Japan Trustee Services Bank, Ltd.	6,612	9.29
3 Shigenobu Nagamori	5,971	8.39
4 SN Kohsan Ltd.	4,433	6.23
5 State Street Bank & Trust Company	3,330	4.68
6 The Bank of Kyoto, Ltd.	2,904	4.08
7 The Dai-ichi Mutual Life Insurance Company	2,318	3.26
8 Trust & Custody Services Bank, Ltd.	2,188	3.08
9 The Chase Manhattan Bank	1,996	2.81
10 Meiji Yasuda Life Insurance Company	1,696	2.38

Common Stock Price Range (Osaka Securities Exchange):

Years ended March 31,	2004		2005	
	High	Low	High	Low
First Quarter	¥8,350	¥5,440	¥12,470	¥10,660
Second Quarter	9,790	7,850	11,400	9,520
Third Quarter	11,600	9,110	12,760	10,790
Fourth Quarter	11,450	9,760	13,370	11,610

ADR Price Range (New York Stock Exchange):

Years ended March 31,	2004		2005	
	High	Low	High	Low
First Quarter (April-June)	\$17.05	\$11.37	\$28.50	\$24.10
Second Quarter (July-Sep.)	20.89	16.81	26.00	22.05
Third Quarter (Oct.-Dec.)	25.91	20.58	30.99	24.90
Fourth Quarter (Jan.-Mar.)	26.75	22.90	32.45	28.00

1ADR=0.25 ordinary share of the common stock

Principal Group Companies

Nidec America Corporation
Nidec Electronics Gmbh
Nidec Electronics (Thailand) Co., Ltd.
Nidec (Zhejiang) Corporation
Nidec (Dalian) Limited
Nidec (Dongguan) Limited
Nidec Taiwan Corporation
Nidec Singapore Pte. Ltd.
P.T. Nidec Indonesia
Nidec (H.K.) Co., Ltd.
Nidec Philippines Corporation
Nidec Subic Philippines Corporation
Nidec Korea Corporation
Nidec (Shanghai) International Trading Co., Ltd.
* Sankyo Seiki Mfg. Co., Ltd.
Nidec Copal Corporation
Nidec Tosok Corporation
Nidec Copal Electronics Corporation
Nidec-Shimpo Corporation
Nidec-Read Corporation
Nidec Shibaura Corporation
Nidec Nemicon Corporation
Nidec Power Motor Corporation
Nidec-Kyori Corporation
Nidec Machinery Corporation
Nidec Total Service Corporation
Nidec Copal (Vietnam) Co., Ltd.
Nidec Tosok (Vietnam) Co., Ltd.
Nidec Copal Philippines Corporation
Nidec Shibaura (Zhejiang) Co., Ltd.
Nidec Copal (Malaysia) Sdn. Bhd.
Nidec System Engineering (Zhejiang) Corporation
Nidec Logistics Corporation
* Nissin Kohki Co., Ltd.
* Tokyo Pigeon Co., Ltd.
NTN-Nidec (Zhejiang) Corporation

Name Changes to be effective October 1, 2005

* Sankyo Seiki Mfg. Co., Ltd. → Nidec Sankyo Corporation
Nissin Kohki Co., Ltd. → Nidec Nissin Corporation
Tokyo Pigeon Co., Ltd. → Nidec Pigeon Corporation