



Financial Results for the 1st Quarter
Ended June 30, 2003

Nidec Corporation

July 23, 2003

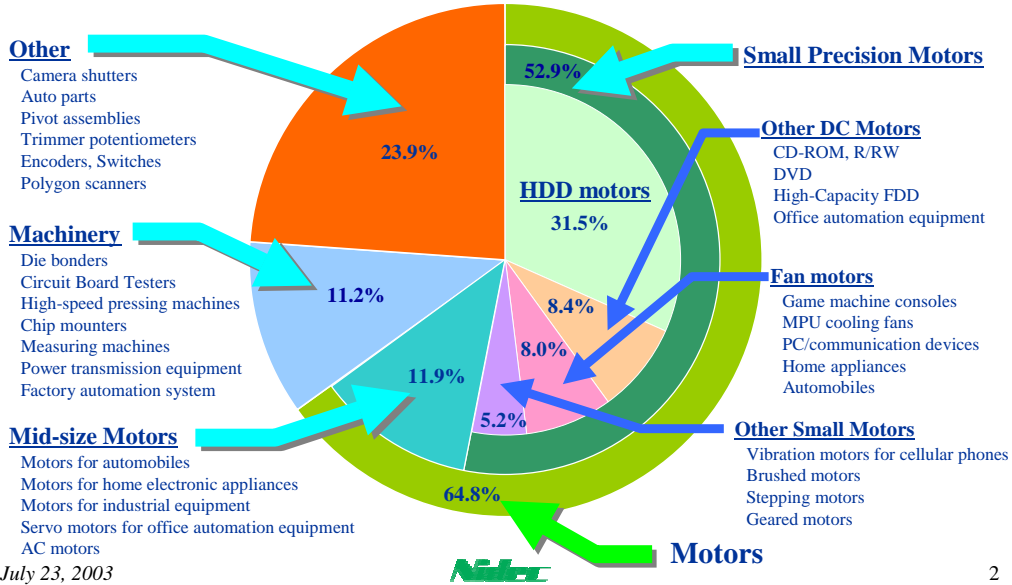
* The financial information contained in this presentation has been prepared based on Japanese GAAP.

Nidec Corporation

Consolidated financial statements for the three months ended June 30, 2003.

Sales by Product Category

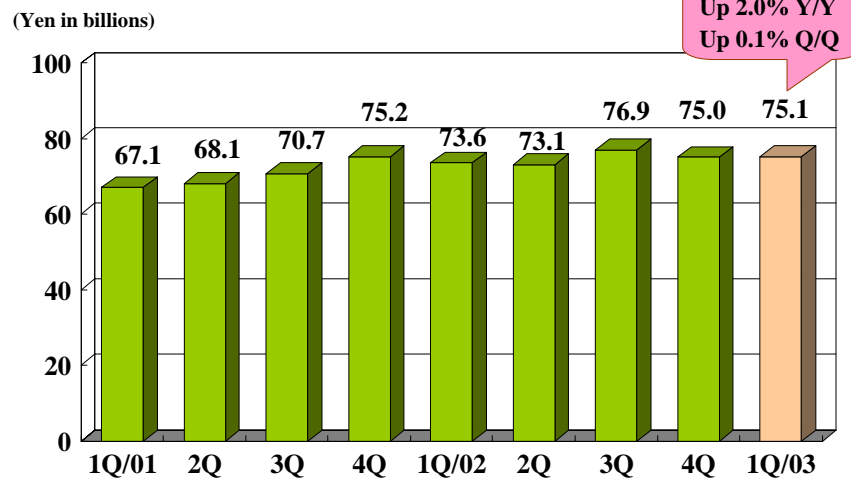
(As of June 30, 2003)



Sales by Product Category - As of June 30, 2003 -

The “Small Precision Motors” segment decreased its component ratio by 4.8% y/y due to a 27% decrease in sales of fan motors. The “Machinery” and “Other” segment increased their ratio by 0.9% and 5.5%, respectively, mainly due to increase in sales earned by group companies.

Quarterly Sales - Consolidated -



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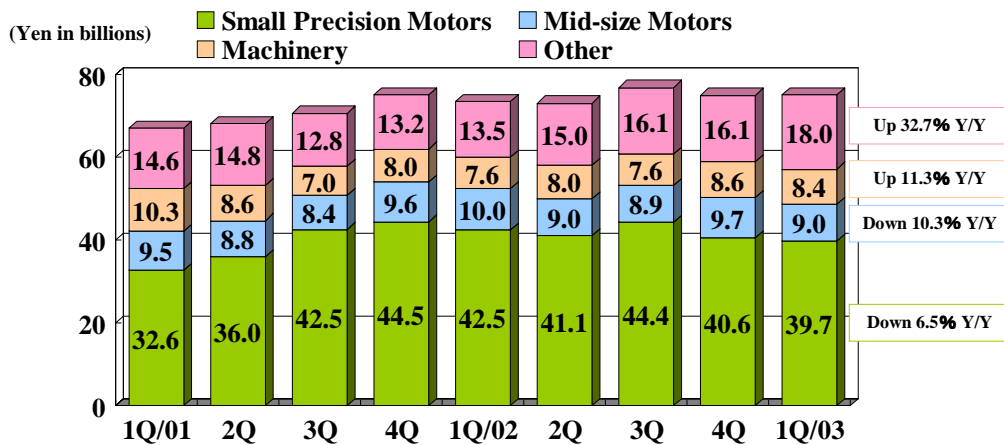
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Consolidated Quarterly Sales

Net sales for the three months ended June 30, 2003 increased by approximately ¥1,500 million, or 2.0%, to ¥75,116 million y/y. The increase was achieved while the yen was appreciated against the dollar by an average of 7% y/y.

The following page explains the sales results by products.

Quarterly Sales by Products - Consolidated -



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Consolidated Quarterly Sales by Product

Net sales of small precision motors decreased by 6.5% to ¥39,737 million y/y, mainly due to a decrease in sales of fan motors.

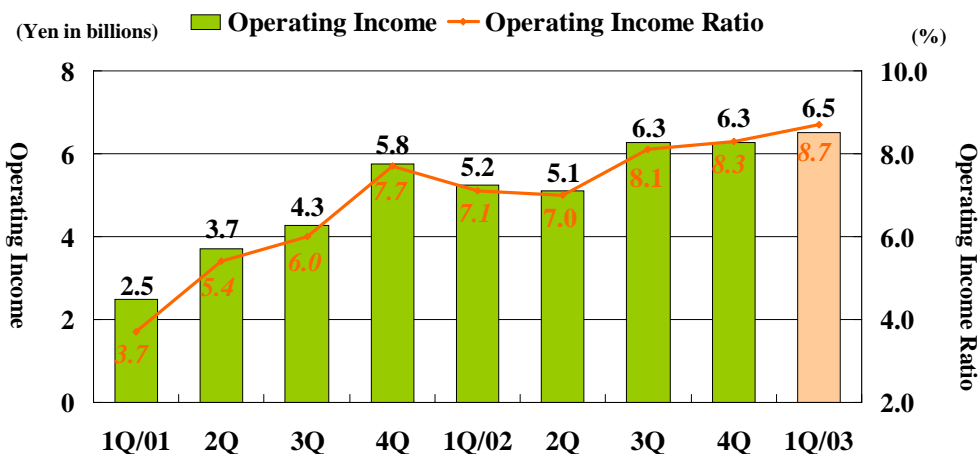
Net sales of mid-size motors decreased by 10% to ¥8,970 million y/y. The sales decrease derived, despite an increase in shipments, from a change in the manner motors for automobiles are sold. An increasing number of mid-size motors for hydraulic power steering systems are being sold singularly rather than in combination with electronic control units. Demand for products used in home electric appliances and industrial equipment remained flat.

Net sales of machinery increased by approximately ¥860 million to ¥8,438 million y/y. The increase is attributable to growth in unit shipments by Nidec-Kyori Corporation, Nidec Copal Corporation, and Nidec-Shimpo Corporation, as well as to augmented group-wide sales activities. However, the overall demand levels in this market remain low due to continued sluggishness in capital investments.

Net sales of other products increased by approximately ¥4,400 million to ¥17,969 million y/y. This increase resulted largely from the expansion in sales of optical components produced by Nidec Copal Corporation, and that of electronic components by Nidec Copal Electronics Corporation. The components business has been growing steadily since the third quarter of the previous year, propelling sales figures for respective companies constituting this segment.

Quarterly Operating Income & Operating Income Ratio

- Consolidated -



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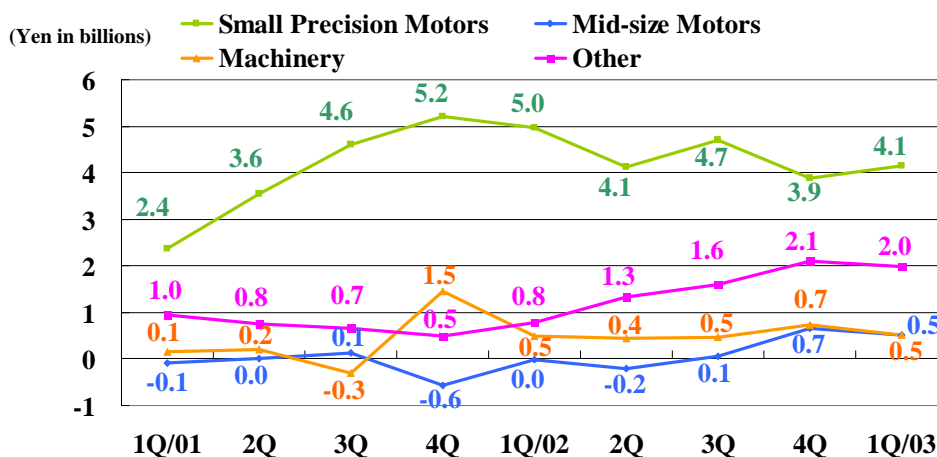
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Consolidated Quarterly Operating Income & Operating Income Ratio

Operating income for the three months ended June 30, 2003 increased by approximately ¥1,300 million, or 24.5%, to ¥6,516 million y/y. The operating income ratio rose from 7.1% to 8.7%. As compared to the January-March quarter, operating income significantly increased by ¥260 million.

The following page explains the operating income results.

Quarterly Operating Income by Product* - Consolidated -



* The base figures exclude the joint costs expended within the scale of consolidation

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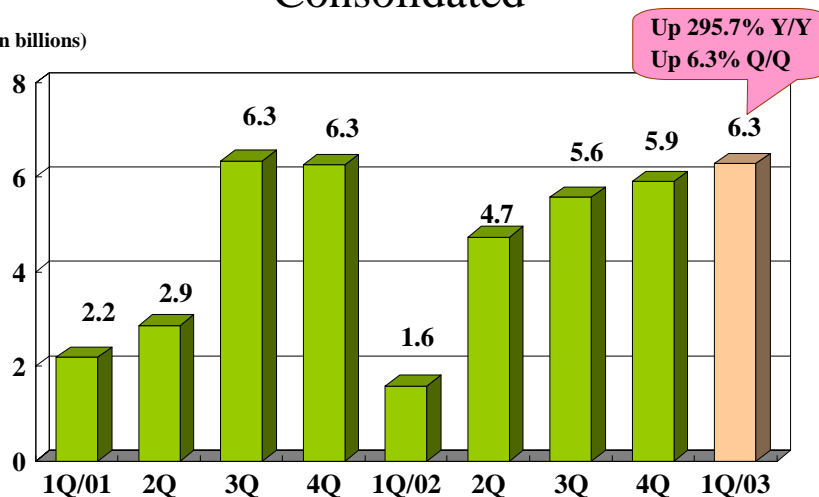
Consolidated Quarterly Operating Income by Products

The approximate ¥1,300 million increase in operating income y/y comes in large part from the “Mid-size Motors” and “Other” segments. The increase was mainly attributable to managerial improvements achieved by relevant subsidiaries and an increase in sales generated from the “Other” segment.

Operating income earned from the small precision motor business decreased by over ¥800 million y/y. The decrease underscores the large increase in profitability marked during the same period of the previous year, mainly due to an increase in sales of 2.5-inch fluid dynamic motors for hard disc drives sold at premium prices, and equally robust sales of fans for game machines and MPU cooling units. In contrast, the three months ended June 30, 2003 incurred a decline in sales of fans, and initial cost burden arising from the start-up of a new China-based production factory producing spindle motors for hard disc drives. Sequentially, however, operating income ratio increased by 1% over the January-March quarter. As a result, operating income also increased by ¥260 million, or 7%, over the same quarter.

Quarterly Recurring Income - Consolidated -

(Yen in billions)



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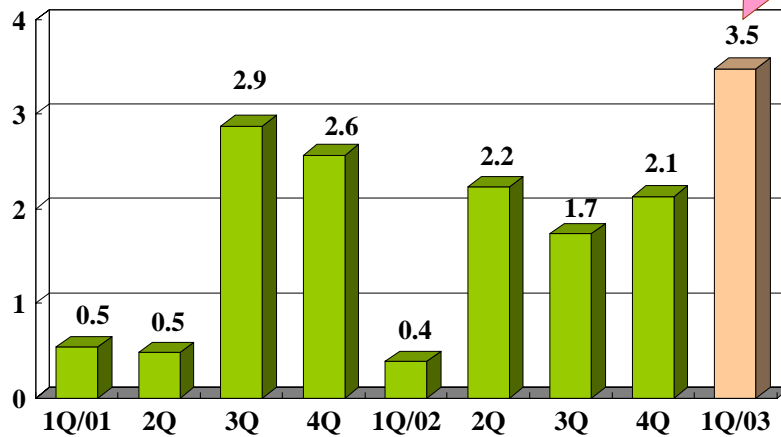
Consolidated Quarterly Recurring Income

Recurring income for the three months ended June 30, 2003 increased by approximately ¥4,700 million to ¥6,283 million y/y. The significant increase reflects a modest exchange gain in the valuation of assets and liabilities denominated in foreign currencies, in sharp contrast with the large exchange loss of ¥3,600 million incurred during the same period of the previous year. As compared to the January-March quarter, recurring income increased by ¥370 million.

Quarterly Net Income

- Consolidated -

(Yen in billions)



Up 811.5% Y/Y
Up 63.2% Q/Q

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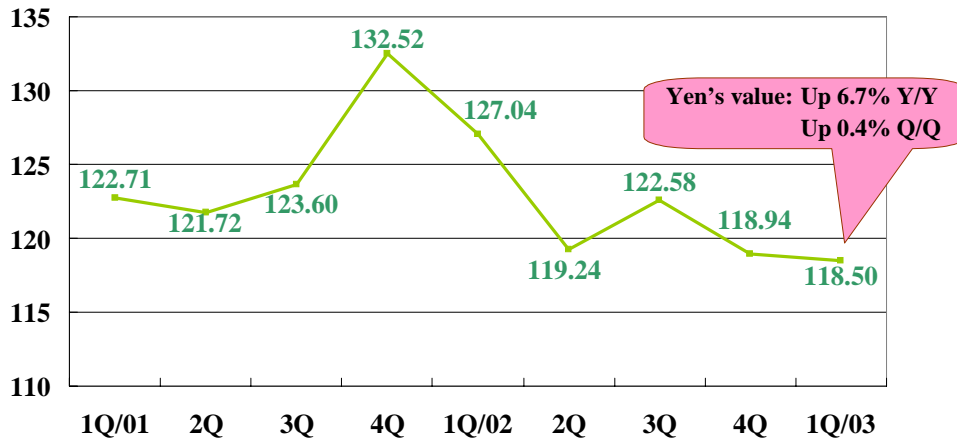
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Consolidated Quarterly Net Income

Net income for the three months ended June 30, 2003 increased by approximately ¥3,100 million to ¥3,482 million y/y. As compared to the January-March quarter, net income increased by ¥1,350 million.

Yen-Dollar Average Exchange rate - Quarterly -

(Yen to U.S. dollar)



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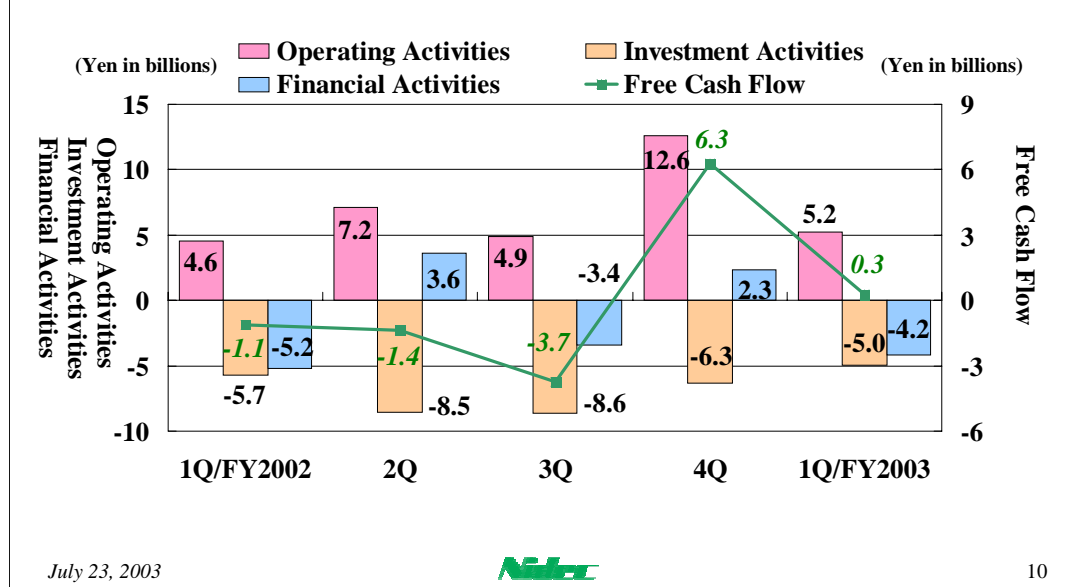
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Quarterly Yen-Dollar Average Exchange Rate

The average exchange rate of yen against U.S. dollar for the three months ended June 30, 2003 was ¥118.50. The yen was appreciated against the dollar by an average of 7% y/y, and 0.4% over the January-March quarter,

Quarterly Free Cash Flow

- Consolidated -



Quarterly Free Cash Flow

Cash flow from operating activities increased by ¥5,205 million compared to March 31, 2003. Income before corporate tax, depreciation expense and amortization of consolidation difference totaled approximately ¥10,800 million. The cash flow loss mainly consists of a ¥2,700 million increase in inventories and the payment of ¥3,100 million for corporate tax. The increase in inventories reflects the impact of SARS epidemic that compelled product stockpiling in line with customer requests and hoarding of components with relatively long inventory time.

Cash flow from investing activities amounted to ¥4,799 million, mainly due to the cost of fixed asset acquisitions (capital investment) of approximately ¥4,000 million.

Cash flow from financing activities amounted to ¥4,190 million which mainly consists of approximately ¥3,000 million for the repayment of borrowings and ¥1,300 million for the payment of dividends.

Free cash flow for the three months ended June 30, 2003 amounted to approximately ¥250 million, recording an increase of ¥1,400 million y/y.

Quarterly Sales & Shipment Trend - HDD Motors -



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Quarterly Sales & Shipment Trend - HDD Motors -

As for spindle motors for hard disk drives, sales decreased by approximately 2% y/y, while the unit shipment increased by approximately 7%, bringing down the yen-based average sales price by 8%. The yen's appreciation against the dollar y/y accounts for the 7% decline in the average sales price. On a dollar basis, average sales price is kept relatively stable. The increased sales of higher priced 2.5 inch/1.8 inch spindle motors also contributed the stability of the average sales price.

Quarterly Sales & Shipment - Other DC Motors -



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Quarterly Sales & Shipment -Other DC Motors-

Net sales of other small precision DC motors increased by a modest 1% y/y, while the unit shipment maintained a vigorous upward trend, marking a 30% increase y/y.

Quarterly Sales & Shipment - Fan Motors -



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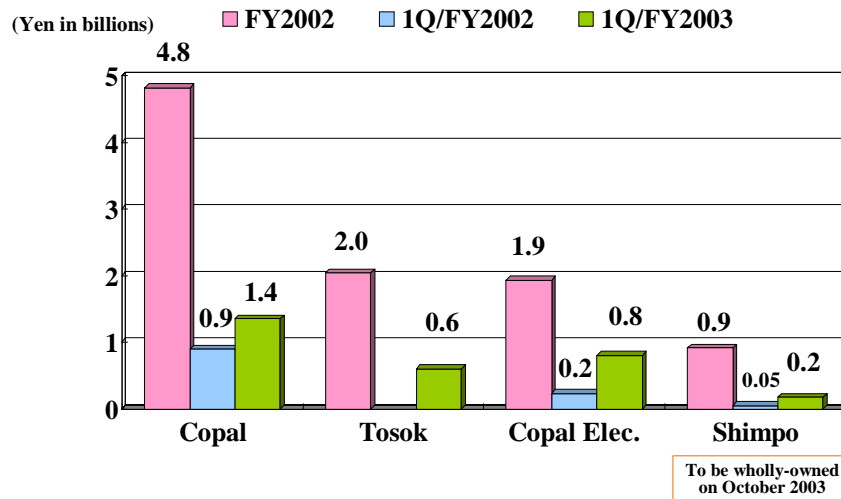


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Quarterly Sales & Shipment - Fan Motors -

Net sales and unit shipment of fan motors decreased by 27%, and 19%, respectively y/y. The significant decrease derived mainly from a continued plunge in demand for game machines and MPU cooling units. The slowdown in demand has been lingering since the third quarter of the previous fiscal year.

Operating Income of Major Subsidiaries



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Operating Income of Major Subsidiaries

Basic financial information of listed subsidiaries within the scope of consolidation is now made public quarterly beginning the fiscal year ending March 31, 2004. Operating income earned by Nidec Copal Corporation and Nidec Copal Electronics Corporation significantly increased y/y by 51.0% and 253.6%, respectively.

* Operating income of Nidec Tosok Corporation for the three months ended June 30, 2002 was not available for public release.



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Nidec Corporation

This presentation materials and the answers to your questions contain forward-looking statements including expectations, judgement, plans, and strategies. The forward-looking statements are based on management's assumptions and belief in light of the information currently available. Certain risks, uncertainties and other factors could cause actual results to differ materially from those discussed in the forward-looking statements. Such factors include, but are not limited to: fluctuation of currency exchange rates, overall supply and customer demand in the motor industry, product development and production capabilities, performance of affiliated companies, and other risks and uncertainties. Nidec undertakes no obligation to update forward-looking statements to reflect events or circumstances that occur after the date hereof.

For further IR information and references, please access our corporate Web site.
(<http://www.nidec.co.jp/finance/index.html>)